

COMMUNITY SERVICES

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|---|-----------------------------|--------------------------------|---------------|
| SERVICE SUMMARY | | | |
| Direct Expenditure | 10,700,176 | 11,236,467 | 536,291 |
| Income | (6,430,150) | (6,899,389) | (469,239) |
| Total Directly Controllable (Income)/Expenditure | 4,270,026 | 4,337,078 | 67,052 |
| Indirect Expenditure | 1,914,650 | 1,914,068 | (582) |
| Net (Income)/Expenditure | 6,184,676 | 6,251,146 | 66,470 |

BUILDING MAINTENANCE

| | | | | |
|---|-----------------|-----------------|---------------|--|
| Direct Expenditure | 2,799,550 | 3,285,350 | 485,800 | Variation in the level of work undertaken, recharged to the Housing Revenue Account. |
| Income | (2,877,720) | (3,353,138) | (475,418) | |
| Total Directly Controllable (Income)/Expenditure | (78,170) | (67,788) | 10,382 | |
| Indirect Expenditure | 78,000 | 78,040 | 40 | |
| Net (Income)/Expenditure | (170) | 10,252 | 10,422 | |

GYPSY CARAVAN SITES

| | | | |
|---|-----------------|-----------------|----------------|
| Direct Expenditure | 166,650 | 143,257 | (23,393) |
| Income | (182,120) | (162,554) | 19,566 |
| Total Directly Controllable (Income)/Expenditure | (15,470) | (19,297) | (3,827) |
| Indirect Expenditure | 13,470 | 13,246 | (224) |
| Net (Income)/Expenditure | (2,000) | (6,051) | (4,051) |

CITIZENS ADVICE BUREAU

| | | | |
|---|----------------|----------------|------------|
| Direct Expenditure | 283,150 | 283,415 | 265 |
| Total Directly Controllable (Income)/Expenditure | 283,150 | 283,415 | 265 |
| Indirect Expenditure | 500 | 500 | 0 |
| Net (Income)/Expenditure | 283,650 | 283,915 | 265 |

CIVIL EMERGENCIES

| | | | | |
|---|---------------|---------------|---------------|--|
| Direct Expenditure | 43,590 | 63,025 | 19,435 | An increase in the number of employees rota-d to undertake Emergency Planning Duties will result in an additional cost of £6,000. The projection includes additional expenditure relating to the Applied Resilience programme which will result in a cost of £13,500, this will be funded from reserves. |
| Total Directly Controllable (Income)/Expenditure | 43,590 | 63,025 | 19,435 | |
| Indirect Expenditure | 5,420 | 5,428 | 8 | |
| Net (Income)/Expenditure | 49,010 | 68,453 | 19,443 | |

COMMUNITY SERVICES

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|--|-----------------------------|--------------------------------|----------|
|--|-----------------------------|--------------------------------|----------|

Appendix 2**COMMUNITY SERVICES**

| | | | | |
|--------------------|---------|---------|--------|---|
| Direct Expenditure | 180,000 | 226,032 | 46,032 | Surrey County Council has funded the Prevention Partnership fund since 2013. It was anticipated that funding would be received for 2016-17 as no indication was given that the funding would be reduced. However, notification was received after the budget was set that funding would be reduced by £67,000 in 2016-17 and would be withdrawn from 2017-18. The overspend arising from the reduced funding will be met from the Prevention Partnership reserve. |
|--------------------|---------|---------|--------|---|

| | | | |
|---|--------------|---------------|---------------|
| Income | (180,000) | (128,750) | 51,250 |
| Total Directly Controllable (Income)/Expenditure | 0 | 97,282 | 97,282 |
| Indirect Expenditure | 1,010 | 1,010 | 0 |
| Net (Income)/Expenditure | 1,010 | 98,292 | 97,282 |

DAY SERVICES

| | | | | |
|--------------------|-----------|-----------|--------|---|
| Direct Expenditure | 686,450 | 704,055 | 17,605 | Service changes and unmet vacancy credit, have resulted in an overspend of £16,000. |
| Income | (249,780) | (223,612) | 26,168 | The income estimate for 2016-17 included £10,500 of rental income from Crossways Surrey who have vacated Park Barn. The space is currently being used by the Community Warden service and a number of voluntary groups without a charge being levied. |

| | | | |
|---|----------------|----------------|---------------|
| Total Directly Controllable (Income)/Expenditure | 436,670 | 480,443 | 43,773 |
| Indirect Expenditure | 161,320 | 162,348 | 1,028 |
| Net (Income)/Expenditure | 597,990 | 642,791 | 44,801 |

EMERGENCY COMMUNICATIONS SYSTEM

| | | | | |
|--------------------|-----------|-----------|----------|---|
| Direct Expenditure | 246,510 | 254,302 | 7,792 | The additional expenditure relating to new and replacement equipment and repairs for the Careline service is covered by income received. |
| Income | (369,200) | (440,212) | (71,012) | Income for Supporting People Community Alarms £46,000 received from Surrey County Council was not included in the 2016-17 budget process as receipt had not been confirmed. |

| | | | |
|---|------------------|------------------|-----------------|
| Total Directly Controllable (Income)/Expenditure | (122,690) | (185,910) | (63,220) |
| Indirect Expenditure | 56,610 | 56,634 | 24 |
| Net (Income)/Expenditure | (66,080) | (129,276) | (63,196) |

COMMUNITY SERVICES

| Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|-----------------------------|--------------------------------|----------|
|-----------------------------|--------------------------------|----------|

Appendix 2**EMI SERVICES**

| | | | | |
|---|-----------------|---------------|---------------|--|
| Direct Expenditure | 144,769 | 167,699 | 22,930 | A Care Officer funded from grant, has been recruited. Whilst the grant was included in the income estimate, the costs associated with the post were omitted. This has been corrected in the 2017-18 estimates. |
| Income | (200,030) | (143,769) | 56,261 | A grant for the Meadows Community Centre of £24,500 and the EMI unit of £34,700 was included for 2016-17. The Council received notification in June that we would not receive this funding. |
| Total Directly Controllable (Income)/Expenditure | (55,261) | 23,930 | 79,191 | |
| Indirect Expenditure | 13,100 | 13,124 | 24 | |
| Net (Income)/Expenditure | (42,161) | 37,054 | 79,215 | |

ENVIRONMENTAL CONTROL

| | | | | |
|---|----------------|----------------|----------------|---|
| Direct Expenditure | 403,390 | 413,389 | 9,999 | Service review has resulted in a saving of £22,000. Additional expenditure for Welfare Funerals £25,000, is offset by funds recovered from the deceased estate. |
| Income | (25,610) | (38,692) | (13,082) | Income recovered from deceased estates to cover the cost of the Welfare Funeral. |
| Total Directly Controllable (Income)/Expenditure | 377,780 | 374,697 | (3,083) | |
| Indirect Expenditure | 61,660 | 61,716 | 56 | |
| Net (Income)/Expenditure | 439,440 | 436,413 | (3,027) | |

PROJECT ASPIRE

| | | | | |
|---|----------|---------------|---------------|---|
| Direct Expenditure | 0 | 37,454 | 37,454 | Expenditure relating to Project Aspire will be funded from reserve (as per report to Executive November 2015) |
| Total Directly Controllable (Income)/Expenditure | 0 | 37,454 | 37,454 | |
| Net (Income)/Expenditure | 0 | 37,454 | 37,454 | |

SURREY FAMILY SUPPORT PROGRAMME

| | | | | |
|---|----------------|----------------|-----------------|---|
| Direct Expenditure | 304,400 | 337,552 | 33,152 | |
| Income | (204,780) | (255,526) | (50,746) | The profile of grant support over the period of the programme is different to the assumptions contained in the budget, the balance of funding will be transferred to reserve at year-end. |
| Total Directly Controllable (Income)/Expenditure | 99,620 | 82,026 | (17,594) | |
| Indirect Expenditure | 50,580 | 50,628 | 48 | |
| Net (Income)/Expenditure | 150,200 | 132,654 | (17,546) | |

| COMMUNITY SERVICES | Revised Budget | Projected Outturn | Variance |
|--|-----------------------|--------------------------|-----------------|
| | 2016-2017 | 2016-2017 | |
| FOOD AND SAFETY SERVICES | | | |
| Direct Expenditure | 299,450 | 297,531 | (1,919) |
| Income | (130) | 0 | 130 |
| Total Directly Controllable (Income)/Expenditure | 299,320 | 297,531 | (1,789) |
| Indirect Expenditure | 80,150 | 80,190 | 40 |
| Net (Income)/Expenditure | 379,470 | 377,721 | (1,749) |
| HEALTH AND SAFETY | | | |
| Direct Expenditure | 126,730 | 130,547 | 3,817 |
| Income | (117,700) | (117,700) | 0 |
| Total Directly Controllable (Income)/Expenditure | 9,030 | 12,847 | 3,817 |
| Indirect Expenditure | 15,760 | 15,760 | 0 |
| Net (Income)/Expenditure | 24,790 | 28,607 | 3,817 |
| HOUSING SURVEYING SERVICES | | | |
| Direct Expenditure | 612,750 | 605,037 | (7,713) |
| Income | (740,720) | (740,720) | 0 |
| Total Directly Controllable (Income)/Expenditure | (127,970) | (135,683) | (7,713) |
| Indirect Expenditure | 87,320 | 87,380 | 60 |
| Net (Income)/Expenditure | (40,650) | (48,303) | (7,653) |
| GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY | | | |
| Direct Expenditure | 579,730 | 579,701 | (29) |
| Income | (116,080) | (116,080) | 0 |
| Total Directly Controllable (Income)/Expenditure | 463,650 | 463,621 | (29) |
| Indirect Expenditure | 3,690 | 3,714 | 24 |
| Net (Income)/Expenditure | 467,340 | 467,335 | (5) |
| HOME FARM ESTATE, EFFINGHAM | | | |
| Direct Expenditure | 45,795 | 29,943 | (15,852) |
| Income | (8,040) | (12,040) | (4,000) |
| Total Directly Controllable (Income)/Expenditure | 37,755 | 17,903 | (19,852) |
| Indirect Expenditure | 23,180 | 21,014 | (2,166) |
| Net (Income)/Expenditure | 60,935 | 38,917 | (22,018) |

(29) A carry forward of £32,000 was agreed as part of the 2015-16 underspend, reflecting outstanding grant applications to be processed. The grants will be allocated in 2016-17.

COMMUNITY SERVICES

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|---|-----------------------------|--------------------------------|-----------------|
| HOMELESSNESS AND EMERGENCY ACCOMMODATION | | | |
| Direct Expenditure | 743,390 | 728,548 | (14,842) |
| Income | (12,500) | (12,962) | (462) |
| Total Directly Controllable (Income)/Expenditure | 730,890 | 715,586 | (15,304) |
| Indirect Expenditure | 72,500 | 72,548 | 48 |
| Net (Income)/Expenditure | 803,390 | 788,134 | (15,256) |

HOUSING ADVICE

| | | | |
|---|----------------|----------------|----------|
| Direct Expenditure | 286,000 | 286,000 | 0 |
| Total Directly Controllable (Income)/Expenditure | 286,000 | 286,000 | 0 |
| Net (Income)/Expenditure | 286,000 | 286,000 | 0 |

AFFORDABLE HOUSING DEVELOPMENT

| | | | | |
|---|----------------|----------------|-----------------|--|
| Direct Expenditure | 168,150 | 143,067 | (25,083) | Saving resulting from a vacant post. This post is being considered as part of a wider review of resources, which will consider implications of support to the newly established housing company. |
| Total Directly Controllable (Income)/Expenditure | 168,150 | 143,067 | (25,083) | |
| Indirect Expenditure | 291,920 | 291,944 | 24 | |
| Net (Income)/Expenditure | 460,070 | 435,011 | (25,059) | |

LICENSING SERVICES

| | | | | |
|---|---------------|---------------|---------------|--|
| Direct Expenditure | 163,300 | 179,747 | 16,447 | An increase in the use of agency staff has resulted in an increased cost of £16,500. |
| Income | (163,260) | (161,602) | 1,658 | |
| Total Directly Controllable (Income)/Expenditure | 40 | 18,145 | 18,105 | |
| Indirect Expenditure | 60,300 | 60,364 | 64 | |
| Net (Income)/Expenditure | 60,340 | 78,509 | 18,169 | |

COMMUNITY MEALS AND TPT

| | | | | |
|---|----------------|----------------|-----------------|---|
| Direct Expenditure | 799,442 | 769,056 | (30,386) | Following a recent service review a number of posts have been disestablished resulting in a saving of £25,500, partly offset by the impact of job evaluation. These establishment changes have been built into the 2017-18 estimates. |
| Income | (300,810) | (318,479) | (17,669) | Additional grant support received from SCC after the budget was agreed. |
| Total Directly Controllable (Income)/Expenditure | 498,632 | 450,577 | (48,055) | |
| Indirect Expenditure | 70,720 | 70,768 | 48 | |
| Net (Income)/Expenditure | 569,352 | 521,345 | (48,007) | |

COMMUNITY SERVICES**HOUSING OUTSIDE THE HRA**

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|---|-----------------------------|--------------------------------|--------------|
| Direct Expenditure | 133,180 | 139,859 | 6,679 |
| Income | (13,600) | (14,446) | (846) |
| Total Directly Controllable (Income)/Expenditure | 119,580 | 125,413 | 5,833 |
| Indirect Expenditure | 25,680 | 25,696 | 16 |
| Net (Income)/Expenditure | 145,260 | 151,109 | 5,849 |

PEST CONTROL

| | | | |
|---|---------------|---------------|----------------|
| Direct Expenditure | 66,920 | 66,471 | (449) |
| Income | (60,560) | (65,118) | (4,558) |
| Total Directly Controllable (Income)/Expenditure | 6,360 | 1,353 | (5,007) |
| Indirect Expenditure | 13,580 | 13,612 | 32 |
| Net (Income)/Expenditure | 19,940 | 14,965 | (4,975) |

Additional income from Pest Control services

PRIVATE SECTOR HOUSING

| | | | | |
|---|----------------|----------------|-----------------|--|
| Direct Expenditure | 634,770 | 593,974 | (40,796) | Vacant posts have been held as a consequence of an on going service review and are currently being covered by agency staff. This has resulted in an underspend on the service. |
| Income | (295,020) | (298,324) | (3,304) | Increase in Handy person work recharged to internal services. The budget has been increased for 2017-18 to reflect this additional work. |
| Total Directly Controllable (Income)/Expenditure | 339,750 | 295,650 | (44,100) | |
| Indirect Expenditure | 624,470 | 624,542 | 72 | |
| Net (Income)/Expenditure | 964,220 | 920,192 | (44,028) | |

PUBLIC HEALTH

| | | | |
|---|---------------|---------------|----------------|
| Direct Expenditure | 75,810 | 69,561 | (6,249) |
| Total Directly Controllable (Income)/Expenditure | 75,810 | 69,561 | (6,249) |
| Indirect Expenditure | 5,840 | 5,864 | 24 |
| Net (Income)/Expenditure | 81,650 | 75,425 | (6,225) |

COMMUNITY SAFETY WARDENS

| | | | | |
|---|----------------|----------------|---------------|--|
| Direct Expenditure | 345,520 | 353,728 | 8,208 | The service is currently operating at full establishment. As a consequence it is assumed that the vacancy credit of £11,500 will not be met. |
| Income | (14,530) | (5,230) | 9,300 | Income from Surrey County Council over estimated in original budget. |
| Total Directly Controllable (Income)/Expenditure | 330,990 | 348,498 | 17,508 | |
| Indirect Expenditure | 36,440 | 36,448 | 8 | |
| Net (Income)/Expenditure | 367,430 | 384,946 | 17,516 | |

COMMUNITY SERVICES

| Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|-----------------------------|--------------------------------|----------|
|-----------------------------|--------------------------------|----------|

Appendix 2**TAXI LICENSING AND PRIVATE HIRE VEHICLES**

| | | | |
|--------------------|-----------|-----------|----------|
| Direct Expenditure | 284,770 | 271,161 | (13,609) |
| Income | (204,100) | (194,024) | 10,076 |

The cost of the Disclosure and Barring Service (DBS) check is now borne by the Taxi Driver/Operators outside of the licensing fee, but continues to form a fundamental part of the licensing process. This has resulted in a reduction of £9,000 in expenditure, but also in an equivalent reduction in income. Other fee income is currently estimated to be under achieved by £3,000.

| | | | |
|---|----------------|----------------|----------------|
| Total Directly Controllable (Income)/Expenditure | 80,670 | 77,137 | (3,533) |
| Indirect Expenditure | 42,080 | 42,176 | 96 |
| Net (Income)/Expenditure | 122,750 | 119,313 | (3,437) |

WOKING ROAD DEPOT STORES

| | | | |
|---|-----------------|-----------------|----------------|
| Direct Expenditure | 76,010 | 77,006 | 996 |
| Income | (93,860) | (96,411) | (2,551) |
| Total Directly Controllable (Income)/Expenditure | (17,850) | (19,405) | (1,555) |
| Indirect Expenditure | 19,350 | 19,374 | 24 |
| Net (Income)/Expenditure | 1,500 | (31) | (1,531) |

CORPORATE SERVICES

Revised Budget Projected Outturn Variance
 2016-2017 2016-2017

Appendix 2

| SERVICE SUMMARY | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|---|-----------------------------|--------------------------------|----------------|
| Direct Expenditure | 5,011,476 | 5,204,287 | 192,811 |
| Income | (2,382,220) | (2,439,313) | (57,093) |
| Total Directly Controllable (Income)/Expenditure | 2,629,256 | 2,764,974 | 135,718 |
| Indirect Expenditure | 1,354,980 | 1,353,545 | (1,435) |
| Net (Income)/Expenditure | 3,984,236 | 4,118,519 | 134,283 |

ACCESS GROUP FOR GUILDFORD

| | | | |
|---|--------------|--------------|--------------|
| Direct Expenditure | 2,230 | 1,366 | (864) |
| Total Directly Controllable (Income)/Expenditure | 2,230 | 1,366 | (864) |
| Indirect Expenditure | 2,500 | 2,500 | 0 |
| Net (Income)/Expenditure | 4,730 | 3,866 | (864) |

CIVIC EXPENSES

| | | | | |
|---|----------------|----------------|---------------|---|
| Direct Expenditure | 167,880 | 179,119 | 11,239 | Increase in salary costs due to changes in allocations and an unmet vacancy credit. |
| Total Directly Controllable (Income)/Expenditure | 167,880 | 179,119 | 11,239 | |
| Indirect Expenditure | 26,860 | 26,868 | 8 | |
| Net (Income)/Expenditure | 194,740 | 205,987 | 11,247 | |

COMMUNITY DEVELOPMENT

| | | | | |
|---|----------------|----------------|-----------------|---|
| Direct Expenditure | 253,860 | 262,866 | 9,006 | Increase in £7,000 in employee related expenditure resulting from a service review. |
| Income | (15,000) | (39,273) | (24,273) | |
| Total Directly Controllable (Income)/Expenditure | 238,860 | 223,593 | (15,267) | |
| Indirect Expenditure | 39,410 | 39,042 | (368) | |
| Net (Income)/Expenditure | 278,270 | 262,635 | (15,635) | |

COUNCIL AND COMMITTEE SUPPORT

| | | | | |
|---|----------------|----------------|---------------|--|
| Direct Expenditure | 239,830 | 273,789 | 33,959 | Higher than budgeted printing costs and changes to salary allocations reflecting workload. |
| Income | (41,810) | (41,810) | 0 | |
| Total Directly Controllable (Income)/Expenditure | 198,020 | 231,979 | 33,959 | |
| Indirect Expenditure | 249,580 | 249,556 | (24) | |
| Net (Income)/Expenditure | 447,600 | 481,535 | 33,935 | |

CORPORATE SERVICES

| | Revised Budget | Projected Outturn | Variance |
|--|----------------|-------------------|----------|
| | 2016-2017 | 2016-2017 | |

Appendix 2**CORPORATE SERVICES**

| | | | | |
|---|----------------|----------------|----------------|---|
| Direct Expenditure | 697,170 | 812,847 | 115,677 | Unbudgeted expenditure relating to specialist procurement advice £60,500 and legal expenses £13,400 combined with staff advertising costs of £31,300. The report proposes that £50,000 is vired from the legal services budget. |
| Income | (129,790) | (133,095) | (3,305) | |
| Total Directly Controllable (Income)/Expenditure | 567,380 | 679,752 | 112,372 | |
| Indirect Expenditure | 239,590 | 239,422 | (168) | |
| Net (Income)/Expenditure | 806,970 | 919,174 | 112,204 | |

COMMITTEE SERVICES

| | | | | |
|---|-----------------|-----------------|-----------------|---|
| Direct Expenditure | 198,640 | 164,949 | (33,691) | A review of the service is currently ongoing which has resulting in an underspend of £34,000. |
| Income | (238,430) | (238,941) | (511) | |
| Total Directly Controllable (Income)/Expenditure | (39,790) | (73,992) | (34,202) | |
| Indirect Expenditure | 40,270 | 40,302 | 32 | |
| Net (Income)/Expenditure | 480 | (33,690) | (34,170) | |

DEMOCRATIC REPRESENTATION AND MANAGEMENT

| | | | | |
|---|------------------|----------------|-----------------|---|
| Direct Expenditure | 719,010 | 707,561 | (11,449) | Underspend on salaries due to vacant post £3,700. Webcasting costs are estimated to be £4,800 above budget, offset by a reduction in postage, printing and franking services £12,000. |
| Income | (88,650) | (88,971) | (321) | |
| Total Directly Controllable (Income)/Expenditure | 630,360 | 618,590 | (11,770) | |
| Indirect Expenditure | 379,590 | 379,702 | 112 | |
| Net (Income)/Expenditure | 1,009,950 | 998,292 | (11,658) | |

ELECTIONS

| | | | | |
|---|---------------|----------------|----------------|--|
| Direct Expenditure | 81,960 | 246,759 | 164,799 | The cost of the governance referendum will be funded from reserve. |
| Total Directly Controllable (Income)/Expenditure | 81,960 | 246,759 | 164,799 | |
| Indirect Expenditure | 15,050 | 15,074 | 24 | |
| Net (Income)/Expenditure | 97,010 | 261,833 | 164,823 | |

ELECTORAL REGISTRATION

| | | | | |
|---|----------------|----------------|-----------------|---|
| Direct Expenditure | 324,720 | 319,049 | (5,671) | An underspend of £15,000 resulting from vacant posts. These posts have now been advertised and will be filled shortly. |
| Income | (3,740) | (40,043) | (36,303) | Increased grant funding to cover the costs of additional electoral registration requirements. This grant was not assumed in the preparation of the 2016-17 estimates. |
| Total Directly Controllable (Income)/Expenditure | 320,980 | 279,006 | (41,974) | |
| Indirect Expenditure | 39,070 | 39,086 | 16 | |
| Net (Income)/Expenditure | 360,050 | 318,092 | (41,958) | |

CORPORATE SERVICES

| Revised Budget | Projected Outturn | |
|----------------|-------------------|--|
| 2016-2017 | 2016-2017 | |

Variance

Appendix 2

LEGAL SERVICES

| | | | | |
|--------------------|-----------|-----------|----------|---|
| Direct Expenditure | 1,091,196 | 1,038,157 | (53,039) | A virement of £185,000 reflecting budgetary pressures was agreed to the revised budget earlier in the year. Following a change in the management arrangements of the service, a review was undertaken which revisited the requirement for temporary staff and external legal support. Combined with changes in the assumptions around the appointment date for recruitment into substantive posts, it has concluded that an element of the revised budget will not be committed as envisaged. The report proposes that £50,000 is vired to Corporate Services to reflect cost pressures in this area. |
|--------------------|-----------|-----------|----------|---|

| | | | |
|---|----------------|----------------|-----------------|
| Income | (1,022,740) | (1,015,030) | 7,710 |
| Total Directly Controllable (Income)/Expenditure | 68,456 | 23,127 | (45,329) |
| Indirect Expenditure | 125,360 | 125,408 | 48 |
| Net (Income)/Expenditure | 193,816 | 148,535 | (45,281) |

HR SERVICES

| | | | |
|---|-----------------|-----------------|--------------|
| Direct Expenditure | 381,150 | 384,179 | 3,029 |
| Income | (476,840) | (476,840) | 0 |
| Total Directly Controllable (Income)/Expenditure | (95,690) | (92,661) | 3,029 |
| Indirect Expenditure | 96,540 | 96,628 | 88 |
| Net (Income)/Expenditure | 850 | 3,967 | 3,117 |

INFORMATION RIGHTS OFFICER

| | | | |
|---|-----------------|----------------|--------------|
| Direct Expenditure | 62,750 | 67,548 | 4,798 |
| Income | (73,860) | (73,870) | (10) |
| Total Directly Controllable (Income)/Expenditure | (11,110) | (6,322) | 4,788 |
| Indirect Expenditure | 11,110 | 10,990 | (120) |
| Net (Income)/Expenditure | 0 | 4,668 | 4,668 |

OTHER EMPLOYEE COSTS

| | | | | |
|---|-----------------|-----------------|-----------------|--|
| Direct Expenditure | 243,530 | 192,689 | (50,841) | A carry forward in respect of 360 training and service leader development will not be fully spent. A £50,000 saving is included. |
| Income | (284,360) | (284,440) | (80) | |
| Total Directly Controllable (Income)/Expenditure | (40,830) | (91,751) | (50,921) | |
| Indirect Expenditure | 15,310 | 14,147 | (1,163) | |
| Net (Income)/Expenditure | (25,520) | (77,604) | (52,084) | |

PARISH AND LOCAL LIAISON

| | | | |
|---|----------------|----------------|------------|
| Direct Expenditure | 202,060 | 202,393 | 333 |
| Total Directly Controllable (Income)/Expenditure | 202,060 | 202,393 | 333 |
| Indirect Expenditure | 8,740 | 8,764 | 24 |
| Net (Income)/Expenditure | 210,800 | 211,157 | 357 |

CORPORATE SERVICES

| | Revised Budget | Projected Outturn | Variance |
|--|----------------|-------------------|----------|
| | 2016-2017 | 2016-2017 | |

Appendix 2

PROCUREMENT

| | | | |
|---|---------------|---------------|--------------|
| Direct Expenditure | 45,430 | 50,852 | 5,422 |
| Total Directly Controllable (Income)/Expenditure | 45,430 | 50,852 | 5,422 |
| Indirect Expenditure | 7,450 | 7,458 | 8 |
| Net (Income)/Expenditure | 52,880 | 58,310 | 5,430 |

PUBLIC RELATIONS AND MARKETING

| | | | |
|---|----------------|----------------|--------------|
| Direct Expenditure | 292,770 | 295,352 | 2,582 |
| Income | (7,000) | (7,000) | 0 |
| Total Directly Controllable (Income)/Expenditure | 285,770 | 288,352 | 2,582 |
| Indirect Expenditure | 53,060 | 53,100 | 40 |
| Net (Income)/Expenditure | 338,830 | 341,452 | 2,622 |

GUILDFORD YOUTH COUNCIL

| | | | |
|---|---------------|---------------|----------------|
| Direct Expenditure | 7,290 | 4,812 | (2,478) |
| Total Directly Controllable (Income)/Expenditure | 7,290 | 4,812 | (2,478) |
| Indirect Expenditure | 5,490 | 5,498 | 8 |
| Net (Income)/Expenditure | 12,780 | 10,310 | (2,470) |

| DEVELOPMENT | Revised Budget | Projected Outturn | Variance |
|-------------|----------------|-------------------|----------|
| | 2016-2017 | 2016-2017 | |

| SERVICE SUMMARY | | | |
|---|--------------------|--------------------|------------------|
| Direct Expenditure | 7,886,800 | 8,076,669 | 189,869 |
| Income | (11,138,590) | (11,671,103) | (532,513) |
| Total Directly Controllable (Income)/Expenditure | (3,251,790) | (3,594,434) | (342,644) |
| Indirect Expenditure | 3,555,590 | 3,556,711 | 1,121 |
| Net (Income)/Expenditure | 303,800 | (37,723) | (341,523) |

| BUILDING CONTROL SUMMARY | | | | |
|---|----------------|----------------|---------------|---|
| Direct Expenditure | 704,110 | 685,238 | (18,872) | Additional agency costs are covered by substantive salary savings which result in an overall saving of £22,000. |
| Income | (503,763) | (454,540) | 49,223 | |
| Total Directly Controllable (Income)/Expenditure | 200,347 | 230,698 | 30,351 | A reduction in applications is projected to result in reduced Building Control fees. |
| Indirect Expenditure | 131,520 | 131,560 | 40 | |
| Net (Income)/Expenditure | 331,867 | 362,258 | 30,391 | |

| BUSINESS FORUM | | | |
|---|---------------|---------------|------------|
| Direct Expenditure | 76,210 | 76,420 | 210 |
| Total Directly Controllable (Income)/Expenditure | 76,210 | 76,420 | 210 |
| Indirect Expenditure | 1,120 | 1,128 | 8 |
| Net (Income)/Expenditure | 77,330 | 77,548 | 218 |

| DEVELOPMENT CONTROL | | | | |
|---|----------------|------------------|----------------|--|
| Direct Expenditure | 1,691,350 | 1,953,360 | 262,010 | It is currently projected that employee costs will be £130,300 higher than budget, in part the result of casual and agency staffing costs. The Budget Pressures Reserve will fund the £38,000 cost of a temporary enforcement officer included in the projection. Savings anticipated from the FSR were not achieved following a subsequent review of support staff. Retention and recruitment of planning officers remains difficult in the current employment market. Consultants will be over budget by £13,000 and planning appeal expenses are expected to be £100,000 over budget due to The Howard of Effingham appeal. Subject to approval by the Executive in January 2017 this cost will be met from the budget pressures reserve. |
| Income | (1,185,020) | (1,330,949) | (145,929) | |
| Total Directly Controllable (Income)/Expenditure | 506,330 | 622,411 | 116,081 | Planning fee income is currently projected to be £146,000 higher than budget. |
| Indirect Expenditure | 445,050 | 447,373 | 2,323 | |
| Net (Income)/Expenditure | 951,380 | 1,069,784 | 118,404 | |

| DEVELOPMENT | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance | |
|---|-----------------------------|--------------------------------|------------------|---|
| INDUSTRIAL ESTATES | | | | |
| Direct Expenditure | 312,670 | 336,188 | 23,518 | Expenditure on emergency lighting and fire alarms at Midleton Estate is £11,000 more than budgeted. |
| Income | (3,067,240) | (3,149,249) | (82,009) | Rental income is expected to be higher than budgeted as a consequence of the acquisition of 10 Midleton, although this is partially offset by vacant units. Rent reviews at Lysons Avenue and Slyfield have resulted in improvements in the budgeted position. |
| Total Directly Controllable (Income)/Expenditure | (2,754,570) | (2,813,061) | (58,491) | |
| Indirect Expenditure | 261,250 | 267,854 | 6,604 | |
| Net (Income)/Expenditure | (2,493,320) | (2,545,207) | (51,887) | |
| INVESTMENT PROPERTY | | | | |
| Direct Expenditure | 201,830 | 202,924 | 1,094 | |
| Income | (4,939,130) | (5,252,870) | (313,740) | The Asset Investment Strategy targeted additional income of £696,000 in 2016-17. The profiling of property acquisitions remains key to the delivery of this targeted figure. The recent purchase of the Armour Buildings, Bridge Street and Wey House will contribute towards exceeding this target. |
| Total Directly Controllable (Income)/Expenditure | (4,737,300) | (5,049,946) | (312,646) | |
| Indirect Expenditure | 228,560 | 207,931 | (20,629) | |
| Net (Income)/Expenditure | (4,508,740) | (4,842,015) | (333,275) | |
| LOCAL LAND CHARGES | | | | |
| Direct Expenditure | 237,690 | 229,935 | (7,755) | |
| Income | (273,370) | (259,625) | 13,745 | |
| Total Directly Controllable (Income)/Expenditure | (35,680) | (29,690) | 5,990 | |
| Indirect Expenditure | 35,010 | 35,142 | 132 | |
| Net (Income)/Expenditure | (670) | 5,452 | 6,122 | |
| MAJOR PROJECTS | | | | |
| Direct Expenditure | 952,850 | 1,183,259 | 230,409 | There are salary and agency cost savings of £171,600, which assumes that an element of salary costs will be capitalised. Agency costs will now not be replaced by the equivalent substantive post costs until 2017-18. The procurement consultants costs will be capitalised. Consultancy costs, which include a budget of £72,000 for Town Centre Development and £320,000 across the Major Projects cost centres are expected to be over budget by £497,800. The net cost of North Street Pop Up Village is expected to be £20,000 in this financial year, with income estimated at £48,000 and costs at £68,000. There is £134,500 in the Master Plan reserve which will be used to fund the increased level of expenditure. |
| Income | 0 | (47,993) | (47,993) | |
| Total Directly Controllable (Income)/Expenditure | 952,850 | 1,135,266 | 182,416 | |
| Indirect Expenditure | 1,313,330 | 1,314,241 | 911 | |
| Net (Income)/Expenditure | 2,266,180 | 2,449,507 | 183,327 | |

DEVELOPMENT

| Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|-----------------------------|--------------------------------|----------|
|-----------------------------|--------------------------------|----------|

Appendix 2**OTHER PROPERTY**

| | | | | |
|---|-----------------|-----------------|---------------|--|
| Direct Expenditure | 86,400 | 130,047 | 43,647 | Security arrangements at Tyting Farm are anticipated to cost £25,200. |
| Income | (121,860) | (151,355) | (29,495) | The purchase of New House will result in increased rent in 2016-17 of £23,750. |
| Total Directly Controllable (Income)/Expenditure | (35,460) | (21,308) | 14,152 | |
| Indirect Expenditure | 100,270 | 101,609 | 1,339 | |
| Net (Income)/Expenditure | 64,810 | 80,301 | 15,491 | |

POLICY

| | | | | |
|---|------------------|------------------|------------------|--|
| Direct Expenditure | 1,485,360 | 1,283,310 | (202,050) | There are savings in salaries of £274,200 resulting from vacancies due in part to implementation of the FSR and difficulty in recruiting suitable candidates. Transport planning and design and conservation consultants costs, estimated at £135,000 (for which there is a budget of £34,800) will be met from the saving. The carry forward of £74,000 for CIL consultant costs is now expected to be spent in this financial year. Savings in Local Plan legal fees will cover any overspend on consultants. The budget for inspectors fees of £10,000 will not be required in this financial year. |
| Income | (4,817) | (26,485) | (21,668) | The increased income results from a expectation of Government Grant in respect of neighbourhood plans. |
| Total Directly Controllable (Income)/Expenditure | 1,480,543 | 1,256,825 | (223,718) | |
| Indirect Expenditure | 177,340 | 177,307 | (33) | |
| Net (Income)/Expenditure | 1,657,883 | 1,434,132 | (223,751) | |

ASSET DEVELOPMENT

| | | | | |
|---|----------------|----------------|-----------------|--|
| Direct Expenditure | 1,059,320 | 1,022,543 | (36,777) | There are salary savings of £18,300 and the consultants budget will be under spent by £24,300. |
| Income | (805,500) | (804,004) | 1,496 | |
| Total Directly Controllable (Income)/Expenditure | 253,820 | 218,539 | (35,281) | |
| Indirect Expenditure | 260,510 | 270,219 | 9,709 | |
| Net (Income)/Expenditure | 514,330 | 488,758 | (25,572) | |

SLYFIELD AREA REGENERATION PROJECT (SARP)

| | | | | |
|---|----------------|----------------|---------------|--|
| Direct Expenditure | 53,510 | 79,833 | 26,323 | Expenditure on consultants totalling £62,946 is being funded from revenue reserves with £5,000 coming from the revenue budget. Other expenditure on consultancy will be capitalised. |
| Total Directly Controllable (Income)/Expenditure | 53,510 | 79,833 | 26,323 | |
| Indirect Expenditure | 517,870 | 517,886 | 16 | |
| Net (Income)/Expenditure | 571,380 | 597,719 | 26,339 | |

DEVELOPMENT

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|---|-----------------------------|--------------------------------|-----------------|
| TOURIST INFORMATION CENTRE | | | |
| Direct Expenditure | 257,620 | 240,154 | (17,466) |
| Income | (56,300) | (51,254) | 5,046 |
| Total Directly Controllable (Income)/Expenditure | 201,320 | 188,900 | (12,420) |
| Indirect Expenditure | 27,540 | 28,035 | 495 |
| Net (Income)/Expenditure | 228,860 | 216,935 | (11,925) |

BUSINESS AND TOURISM

| | | | | |
|---|----------------|----------------|-----------------|---|
| Direct Expenditure | 638,030 | 525,526 | (112,504) | The service retains the apprenticeship budget of £119,000 with actual salary costs allocated directly to individual services. The budget will therefore remain as a saving against the service. |
| Income | (150,360) | (115,536) | 34,824 | Guide income is expected to be £15,900 under budget and income generated from the provision of WiFi in the town centre will be under achieved by £20,000 as a result of delays in the process. |
| Total Directly Controllable (Income)/Expenditure | 487,670 | 409,990 | (77,680) | |
| Indirect Expenditure | 37,640 | 37,822 | 182 | |
| Net (Income)/Expenditure | 525,310 | 447,812 | (77,498) | |

TOWN CENTRE MANAGEMENT

| | | | |
|---|----------------|----------------|--------------|
| Direct Expenditure | 129,850 | 127,732 | (2,118) |
| Income | (31,230) | (27,243) | 3,987 |
| Total Directly Controllable (Income)/Expenditure | 98,620 | 100,489 | 1,869 |
| Indirect Expenditure | 18,580 | 18,604 | 24 |
| Net (Income)/Expenditure | 117,200 | 119,093 | 1,893 |

| ENVIRONMENT | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|-------------|-----------------------------|--------------------------------|----------|
|-------------|-----------------------------|--------------------------------|----------|

| | | | |
|---|------------------|------------------|--------------------|
| SERVICE SUMMARY | | | |
| Direct Expenditure | 27,652,692 | 27,361,780 | (290,912) |
| Income | (26,696,930) | (27,754,315) | (1,057,385) |
| Total Directly Controllable (Income)/Expenditure | 955,762 | (392,535) | (1,348,297) |
| Indirect Expenditure | 8,769,740 | 8,795,386 | 25,646 |
| Net (Income)/Expenditure | 9,725,502 | 8,402,851 | (1,322,651) |

ABANDONED VEHICLES

| | | | |
|---|---------------|---------------|--------------|
| Direct Expenditure | 34,500 | 36,935 | 2,435 |
| Total Directly Controllable (Income)/Expenditure | 34,500 | 36,935 | 2,435 |
| Indirect Expenditure | 8,100 | 8,108 | 8 |
| Net (Income)/Expenditure | 42,600 | 45,043 | 2,443 |

ARMED FORCES DAY

| | | | |
|---|----------|------------|------------|
| Direct Expenditure | 0 | 523 | 523 |
| Total Directly Controllable (Income)/Expenditure | 0 | 523 | 523 |
| Net (Income)/Expenditure | 0 | 523 | 523 |

CCTV SYSTEMS

| | | | |
|---|---------------|---------------|----------------|
| Direct Expenditure | 80,400 | 75,440 | (4,960) |
| Income | 0 | (7) | (7) |
| Total Directly Controllable (Income)/Expenditure | 80,400 | 75,433 | (4,967) |
| Indirect Expenditure | 19,240 | 16,664 | (2,576) |
| Net (Income)/Expenditure | 99,640 | 92,097 | (7,543) |

CEMETERIES AND CLOSED CHURCHYARDS

| | | | | |
|---|----------------|----------------|---------------|---------------------------------|
| Direct Expenditure | 272,690 | 299,964 | 27,274 | Repair works at Stoke Cemetery. |
| Income | (54,730) | (57,147) | (2,417) | |
| Total Directly Controllable (Income)/Expenditure | 217,960 | 242,817 | 24,857 | |
| Indirect Expenditure | 24,910 | 33,084 | 8,174 | |
| Net (Income)/Expenditure | 242,870 | 275,901 | 33,031 | |

CLINICAL WASTE

| | | | |
|---|--------------|--------------|--------------|
| Direct Expenditure | 3,080 | 7,161 | 4,081 |
| Total Directly Controllable (Income)/Expenditure | 3,080 | 7,161 | 4,081 |
| Indirect Expenditure | 380 | 380 | 0 |
| Net (Income)/Expenditure | 3,460 | 7,541 | 4,081 |

| ENVIRONMENT | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance | |
|---|-----------------------------|--------------------------------|-----------------|---|
| CREMATORIUM | | | | |
| Direct Expenditure | 673,450 | 564,930 | (108,520) | Saving in employee related expenditure of £66,000 is attributable to the pending restructure. |
| Income | (1,498,320) | (1,489,594) | 8,726 | Income from cremations is currently projected as £20,070 (1.5%) below the estimate. |
| Total Directly Controllable (Income)/Expenditure | (824,870) | (924,664) | (99,794) | |
| Indirect Expenditure | 319,060 | 323,611 | 4,551 | |
| Net (Income)/Expenditure | (505,810) | (601,053) | (95,243) | |
| DOG CONTROL AND ANIMAL WELFARE | | | | |
| Direct Expenditure | 68,170 | 62,992 | (5,178) | |
| Income | (5,000) | (8,144) | (3,144) | |
| Total Directly Controllable (Income)/Expenditure | 63,170 | 54,848 | (8,322) | |
| Indirect Expenditure | 10,570 | 10,578 | 8 | |
| Net (Income)/Expenditure | 73,740 | 65,426 | (8,314) | |
| ELECTRIC THEATRE | | | | |
| Direct Expenditure | 569,900 | 522,307 | (47,593) | The Cafe Bar and Front of House Manager and Marketing and Box Office Manager posts are currently vacant. These roles are being covered by the combination of casual staff and reconfiguring existing resources. |
| Income | (337,590) | (278,106) | 59,484 | A cautious assessment of ticket income has been included. |
| Total Directly Controllable (Income)/Expenditure | 232,310 | 244,201 | 11,891 | |
| Indirect Expenditure | 114,760 | 114,195 | (565) | |
| Net (Income)/Expenditure | 347,070 | 358,396 | 11,326 | |
| FLEET MANAGEMENT SERVICE | | | | |
| Direct Expenditure | 1,068,440 | 1,031,889 | (36,551) | |
| Income | (2,828,600) | (2,834,725) | (6,125) | |
| Total Directly Controllable (Income)/Expenditure | (1,760,160) | (1,802,836) | (42,676) | |
| Indirect Expenditure | 1,780,050 | 1,780,402 | 352 | |
| Net (Income)/Expenditure | 19,890 | (22,434) | (42,324) | |
| ENGINEERING AND TRANSPORT SERVICES | | | | |
| Direct Expenditure | 354,460 | 345,097 | (9,363) | |
| Income | (421,660) | (415,407) | 6,253 | |
| Total Directly Controllable (Income)/Expenditure | (67,200) | (70,310) | (3,110) | |
| Indirect Expenditure | 67,160 | 67,192 | 32 | |
| Net (Income)/Expenditure | (40) | (3,118) | (3,078) | |

ENVIRONMENT**GUILDFORD HOUSE**

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance | |
|---|-----------------------------|--------------------------------|-----------------|--|
| Direct Expenditure | 397,460 | 354,110 | (43,350) | Roof works planned at Guildford House will now be carried out in 2017-18. The general R&M budget will be underspent by £5,500. |
| Income | (66,530) | (67,066) | (536) | |
| Total Directly Controllable (Income)/Expenditure | 330,930 | 287,044 | (43,886) | |
| Indirect Expenditure | 88,860 | 85,319 | (3,541) | |
| Net (Income)/Expenditure | 419,790 | 372,363 | (47,427) | |

GUILDHALL

| | | | | |
|---|----------------|----------------|-----------------|---|
| Direct Expenditure | 215,836 | 192,057 | (23,779) | Planned repairs to the Guildhall roof to stop the ingress of water are no longer required and has been removed from the projection. Works to the guttering may be required. |
| Income | (27,800) | (29,251) | (1,451) | |
| Total Directly Controllable (Income)/Expenditure | 188,036 | 162,806 | (25,230) | |
| Indirect Expenditure | 36,060 | 31,420 | (4,640) | |
| Net (Income)/Expenditure | 224,096 | 194,226 | (29,870) | |

LAND DRAINAGE

| | | | |
|---|----------------|----------------|-----------------|
| Direct Expenditure | 157,250 | 159,591 | 2,341 |
| Income | 0 | (92) | (92) |
| Total Directly Controllable (Income)/Expenditure | 157,250 | 159,499 | 2,249 |
| Indirect Expenditure | 328,830 | 296,365 | (32,465) |
| Net (Income)/Expenditure | 486,080 | 455,864 | (30,216) |

LEISURE ART DEVELOPMENT

| | | | |
|---|---------------|---------------|----------------|
| Direct Expenditure | 77,680 | 78,130 | 450 |
| Income | (200) | (1,664) | (1,464) |
| Total Directly Controllable (Income)/Expenditure | 77,480 | 76,466 | (1,014) |
| Indirect Expenditure | 14,050 | 14,074 | 24 |
| Net (Income)/Expenditure | 91,530 | 90,540 | (990) |

LEISURE COMMUNITY CENTRES

| | | | | |
|---|----------------|----------------|---------------|---|
| Direct Expenditure | 98,010 | 122,117 | 24,107 | Higher than budgeted expenditure is predominantly due to refurbishment works undertaken at Stoughton Community Centre and will be funded from the reserve established when Guildford Community Centre closed. |
| Income | 0 | (1,264) | (1,264) | |
| Total Directly Controllable (Income)/Expenditure | 98,010 | 120,853 | 22,843 | |
| Indirect Expenditure | 72,510 | 75,002 | 2,492 | |
| Net (Income)/Expenditure | 170,520 | 195,855 | 25,335 | |

ENVIRONMENT**LEISURE G LIVE**

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|---|-----------------------------|--------------------------------|-----------------|
| Direct Expenditure | 409,390 | 406,122 | (3,268) |
| Income | (24,210) | (42,201) | (17,991) |
| Total Directly Controllable (Income)/Expenditure | 385,180 | 363,921 | (21,259) |
| Indirect Expenditure | 888,740 | 889,714 | 974 |
| Net (Income)/Expenditure | 1,273,920 | 1,253,635 | (20,285) |

The projection includes management fee income of £34,600, £18,600 higher than estimated.

LEISURE GRANTS

| | | | |
|---|----------------|----------------|--------------|
| Direct Expenditure | 435,610 | 435,113 | (497) |
| Total Directly Controllable (Income)/Expenditure | 435,610 | 435,113 | (497) |
| Indirect Expenditure | 8,570 | 8,586 | 16 |
| Net (Income)/Expenditure | 444,180 | 443,699 | (481) |

LEISURE MANAGEMENT CONTRACT

| | | | |
|---|------------------|------------------|---------------|
| Direct Expenditure | 1,453,960 | 1,256,480 | (197,480) |
| Income | (1,967,960) | (1,736,744) | 231,216 |
| Total Directly Controllable (Income)/Expenditure | (514,000) | (480,264) | 33,736 |
| Indirect Expenditure | 1,572,740 | 1,573,828 | 1,088 |
| Net (Income)/Expenditure | 1,058,740 | 1,093,564 | 34,824 |

Projected surplus for premises related expenditure results from lower than budgeted utility costs. This also results in lower income recovered from the recharging of electricity and gas costs (see income)

LEISURE PLAY DEVELOPMENT

| | | | |
|---|----------------|----------------|----------------|
| Direct Expenditure | 203,500 | 197,103 | (6,397) |
| Income | (38,500) | (36,105) | 2,395 |
| Total Directly Controllable (Income)/Expenditure | 165,000 | 160,998 | (4,002) |
| Indirect Expenditure | 16,220 | 16,244 | 24 |
| Net (Income)/Expenditure | 181,220 | 177,242 | (3,978) |

LEISURE RANGERS

| | | | |
|---|----------------|----------------|-----------------|
| Direct Expenditure | 234,700 | 216,032 | (18,668) |
| Income | (640) | 0 | 640 |
| Total Directly Controllable (Income)/Expenditure | 234,060 | 216,032 | (18,028) |
| Indirect Expenditure | 8,100 | 8,124 | 24 |
| Net (Income)/Expenditure | 242,160 | 224,156 | (18,004) |

The saving relates to vacancies in the Parks Ranger Service.

ENVIRONMENT**LEISURE SPORT DEVELOPMENT**

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|---|-----------------------------|--------------------------------|--------------|
| Direct Expenditure | 78,800 | 76,822 | (1,978) |
| Income | (5,150) | (1,846) | 3,304 |
| Total Directly Controllable (Income)/Expenditure | 73,650 | 74,976 | 1,326 |
| Indirect Expenditure | 10,990 | 11,022 | 32 |
| Net (Income)/Expenditure | 84,640 | 85,998 | 1,358 |

MARKETS

| | | | |
|---|------------------|------------------|--------------|
| Direct Expenditure | 62,040 | 61,353 | (687) |
| Income | (170,750) | (170,880) | (130) |
| Total Directly Controllable (Income)/Expenditure | (108,710) | (109,527) | (817) |
| Indirect Expenditure | 8,180 | 8,188 | 8 |
| Net (Income)/Expenditure | (100,530) | (101,339) | (809) |

MOT BAY

| | | | |
|---|-----------------|----------------|--------------|
| Direct Expenditure | 157,710 | 152,959 | (4,751) |
| Income | (170,620) | (159,795) | 10,825 |
| Total Directly Controllable (Income)/Expenditure | (12,910) | (6,836) | 6,074 |
| Indirect Expenditure | 12,870 | 12,894 | 24 |
| Net (Income)/Expenditure | (40) | 6,058 | 6,098 |

GUILDFORD MUSEUM

| | | | | |
|---|----------------|----------------|---------------|---|
| Direct Expenditure | 522,180 | 578,330 | 56,150 | Expenditure on the Museum review totalling £16,500 will be funded from the Invest to Save reserve. The Your Story, Your Museum Arts Council grant of £33,820 will help to fund £43,063 of expenditure on the project (see income) |
| Income | (54,310) | (85,775) | (31,465) | |
| Total Directly Controllable (Income)/Expenditure | 467,870 | 492,555 | 24,685 | |
| Indirect Expenditure | 200,890 | 209,917 | 9,027 | |
| Net (Income)/Expenditure | 668,760 | 702,472 | 33,712 | |

OFF STREET PARKING

| | | | | |
|---|--------------------|--------------------|------------------|---|
| Direct Expenditure | 3,624,590 | 3,440,220 | (184,370) | Decoration works at Leapale Multi-Storey Car Park have been rescheduled to 2017-18, the estimate for these works in 2016-17 was £136,000. |
| Income | (9,946,220) | (10,317,873) | (371,653) | Meter income from off street car parks is currently projected to be £8,328,900, which is £374,450 (4.7%) above this year's estimate. The additional income includes a VAT refund of £108,000. |
| Total Directly Controllable (Income)/Expenditure | (6,321,630) | (6,877,653) | (556,023) | |
| Indirect Expenditure | 1,199,250 | 1,180,764 | (18,486) | |
| Net (Income)/Expenditure | (5,122,380) | (5,696,889) | (574,509) | |

ENVIRONMENT

| Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|-----------------------------|--------------------------------|----------|
|-----------------------------|--------------------------------|----------|

Appendix 2**ON STREET PARKING**

| | | | | |
|--------------------|-----------|-----------|--------|--|
| Direct Expenditure | 1,159,330 | 1,169,623 | 10,293 | The projected outturn for signage costs is £28,000 above the estimate due to expenditure related to the review and implementation of on street parking schemes. Savings related to software reduce the overall overspend to £10,300. |
|--------------------|-----------|-----------|--------|--|

| | | | | |
|--------|-------------|-------------|--------|---|
| Income | (1,939,480) | (1,919,439) | 20,041 | The projection for meter income, net of bay suspension fees, is £36,600 below the estimate. A number of other income headings show higher than budgeted outturn reducing the overall position to £20,000. |
|--------|-------------|-------------|--------|---|

| | | | |
|---|------------------|------------------|---------------|
| Total Directly Controllable (Income)/Expenditure | (780,150) | (749,816) | 30,334 |
| Indirect Expenditure | 79,680 | 79,696 | 16 |
| Net (Income)/Expenditure | (700,470) | (670,120) | 30,350 |

ORDNANCE SURVEY AND MAPPING SERVICES

| | | | |
|---|---------------|---------------|----------------|
| Direct Expenditure | 3,430 | 2,874 | (556) |
| Total Directly Controllable (Income)/Expenditure | 3,430 | 2,874 | (556) |
| Indirect Expenditure | 10,000 | 7,628 | (2,372) |
| Net (Income)/Expenditure | 13,430 | 10,502 | (2,928) |

PARKS AND COUNTRYSIDE

| | | | | |
|--------------------|-----------|-----------|----------|--|
| Direct Expenditure | 4,206,396 | 4,136,103 | (70,293) | Lower than budgeted employee related expenditure totalling £191,000 resulting from vacant posts and the budget for a revised structure which will not be utilised in full. Repairs and maintenance, to be funded within the overall corporate allocation £62,000 above the estimate. Savings of £95,000 on the Payment to Contractors budget resulting from the decision to bring verge maintenance operations in-house, which has been absorbed into operating costs. |
|--------------------|-----------|-----------|----------|--|

| | | | | |
|--------|-------------|-------------|-----------|---|
| Income | (1,364,110) | (2,293,553) | (929,443) | The income projection includes £1,000,000 of SPA income, the majority of which (the balance of income above revenue expenditure) is transferred to reserve at year-end. |
|--------|-------------|-------------|-----------|---|

| | | | |
|---|------------------|------------------|------------------|
| Total Directly Controllable (Income)/Expenditure | 2,842,286 | 1,842,550 | (999,736) |
| Indirect Expenditure | 543,910 | 579,765 | 35,855 |
| Net (Income)/Expenditure | 3,386,196 | 2,422,315 | (963,881) |

ENVIRONMENT

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|--|-----------------------------|--------------------------------|----------|
|--|-----------------------------|--------------------------------|----------|

Appendix 2**PARK AND RIDE SERVICES**

| | | | | |
|--------------------|---------|---------|--------|--|
| Direct Expenditure | 721,950 | 799,955 | 78,005 | The supplies and services expenditure projection includes £32,600 in respect of welfare facilities at Onslow Park and Ride, a corresponding amount of income is included in the outturn as the costs are recoverable from Surrey County Council. The projected outturn for transportation costs reflects the net cost of the park and ride bus contracts, this now includes Onslow Park and Ride. Park and ride costs are met from the surplus generated from on-street parking. |
|--------------------|---------|---------|--------|--|

| | | | |
|---|----------------|----------------|---------------|
| Income | (21,000) | (54,437) | (33,437) |
| Total Directly Controllable (Income)/Expenditure | 700,950 | 745,518 | 44,568 |
| Indirect Expenditure | 95,600 | 84,528 | (11,072) |
| Net (Income)/Expenditure | 796,550 | 830,046 | 33,496 |

PUBLIC CONVENIENCES

| | | | |
|---|----------------|----------------|-----------------|
| Direct Expenditure | 300,470 | 290,017 | (10,453) |
| Income | (11,570) | (11,570) | 0 |
| Total Directly Controllable (Income)/Expenditure | 288,900 | 278,447 | (10,453) |
| Indirect Expenditure | 73,120 | 70,116 | (3,004) |
| Net (Income)/Expenditure | 362,020 | 348,563 | (13,457) |

REFUSE AND RECYCLING

| | | | | |
|--------------------|-----------|-----------|---------|---|
| Direct Expenditure | 6,309,230 | 6,629,976 | 320,746 | The projected cost of co-mingled recycling gate fees is £314,000 higher than budget. An equalisation reserve was established to cover this additional cost. |
|--------------------|-----------|-----------|---------|---|

| | | | |
|---|------------------|------------------|----------------|
| Income | (3,816,070) | (3,817,207) | (1,137) |
| Total Directly Controllable (Income)/Expenditure | 2,493,160 | 2,812,769 | 319,609 |
| Indirect Expenditure | 685,380 | 685,604 | 224 |
| Net (Income)/Expenditure | 3,178,540 | 3,498,373 | 319,833 |

RIVER CONTROL

| | | | |
|---|---------------|---------------|----------------|
| Direct Expenditure | 30,670 | 29,632 | (1,038) |
| Total Directly Controllable (Income)/Expenditure | 30,670 | 29,632 | (1,038) |
| Indirect Expenditure | 9,140 | 6,205 | (2,935) |
| Net (Income)/Expenditure | 39,810 | 35,837 | (3,973) |

ENVIRONMENT

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|--|-----------------------------|--------------------------------|----------|
|--|-----------------------------|--------------------------------|----------|

Appendix 2**ROADS AND FOOTPATHS MAINTENANCE**

| | | | |
|---|---------------|----------------|---------------|
| Direct Expenditure | 36,640 | 53,157 | 16,517 |
| Total Directly Controllable (Income)/Expenditure | 36,640 | 53,157 | 16,517 |
| Indirect Expenditure | 49,540 | 82,753 | 33,213 |
| Net (Income)/Expenditure | 86,180 | 135,910 | 49,730 |

Projected expenditure on road and footpath repairs is £20,400 above the estimate, whilst the associated engineering and transportation recharge is £33,000 above the estimate.

SNOW AND ICE PLAN HOLDING ACCOUNT

| | | | |
|---|--------------|--------------|--------------|
| Direct Expenditure | 61,440 | 61,689 | 249 |
| Income | (62,270) | (62,270) | 0 |
| Total Directly Controllable (Income)/Expenditure | (830) | (581) | 249 |
| Indirect Expenditure | 1,040 | 384 | (656) |
| Net (Income)/Expenditure | 210 | (197) | (407) |

STREET CLEANSING

| | | | |
|---|------------------|------------------|-----------------|
| Direct Expenditure | 2,050,230 | 1,967,052 | (83,178) |
| Income | (134,750) | (140,898) | (6,148) |
| Total Directly Controllable (Income)/Expenditure | 1,915,480 | 1,826,154 | (89,326) |
| Indirect Expenditure | 121,750 | 121,814 | 64 |
| Net (Income)/Expenditure | 2,037,230 | 1,947,968 | (89,262) |

Combination of vacancies and reduction in contractor costs associated with cleaning of main roads (A3/A31)
Additional income from charging out cleansing services to external organisations

STREET FURNITURE

| | | | |
|---|---------------|---------------|--------------|
| Direct Expenditure | 55,650 | 61,298 | 5,648 |
| Total Directly Controllable (Income)/Expenditure | 55,650 | 61,298 | 5,648 |
| Indirect Expenditure | 9,080 | 13,244 | 4,164 |
| Net (Income)/Expenditure | 64,730 | 74,542 | 9,812 |

TRANSPORTATION

| | | | |
|---|---------------|---------------|--------------|
| Direct Expenditure | 12,630 | 11,896 | (734) |
| Total Directly Controllable (Income)/Expenditure | 12,630 | 11,896 | (734) |
| Indirect Expenditure | 5,640 | 13,020 | 7,380 |
| Net (Income)/Expenditure | 18,270 | 24,916 | 6,646 |

VEHICLE MAINTENANCE WORKSHOP

| | | | |
|---|-----------------|-----------------|--------------|
| Direct Expenditure | 823,210 | 821,873 | (1,337) |
| Income | (869,020) | (864,000) | 5,020 |
| Total Directly Controllable (Income)/Expenditure | (45,810) | (42,127) | 3,683 |
| Indirect Expenditure | 46,570 | 46,578 | 8 |
| Net (Income)/Expenditure | 760 | 4,451 | 3,691 |

ENVIRONMENT

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|--|-----------------------------|--------------------------------|----------|
|--|-----------------------------|--------------------------------|----------|

Appendix 2**WOKING ROAD DEPOT**

| | | | | |
|---|------------------|------------------|---------------|---|
| Direct Expenditure | 425,860 | 453,548 | 27,688 | The increase in expenditure relates to the new Depot Labourer post. |
| Income | (608,340) | (605,653) | 2,687 | |
| Total Directly Controllable (Income)/Expenditure | (182,480) | (152,105) | 30,375 | |
| Indirect Expenditure | 179,840 | 180,000 | 160 | |
| Net (Income)/Expenditure | (2,640) | 27,895 | 30,535 | |

RECYCLING, CLEANSING AND PARKING SERVICES OVERHEAD ACCOUNT

| | | | | |
|---|-----------------|-----------------|----------------|--|
| Direct Expenditure | 201,750 | 199,310 | (2,440) | |
| Income | (251,530) | (251,602) | (72) | |
| Total Directly Controllable (Income)/Expenditure | (49,780) | (52,292) | (2,512) | |
| Indirect Expenditure | 48,360 | 48,376 | 16 | |
| Net (Income)/Expenditure | (1,420) | (3,916) | (2,496) | |

MANAGING DIRECTOR

| | Revised Budget | Projected Outturn | Variance |
|--|----------------|-------------------|----------|
| | 2016-2017 | 2016-2017 | |

Appendix 2

| SERVICE SUMMARY | | | |
|---|----------------|------------------|------------------|
| Direct Expenditure | 625,555 | 379,124 | (246,431) |
| Income | (549,070) | (549,070) | 0 |
| Total Directly Controllable (Income)/Expenditure | 76,485 | (169,946) | (246,431) |
| Indirect Expenditure | 70,020 | 70,068 | 48 |
| Net (Income)/Expenditure | 146,505 | (99,878) | (246,383) |

PERFORMANCE MANAGEMENT

| | | | | |
|---|----------|-----------------|-----------------|---|
| Direct Expenditure | 72,070 | (1) | (72,071) | The salary saving results from vacant posts |
| Income | (72,070) | (72,070) | 0 | |
| Total Directly Controllable (Income)/Expenditure | 0 | (72,071) | (72,071) | |
| Net (Income)/Expenditure | 0 | (72,071) | (72,071) | |

INTERNAL AUDIT

| | | | | |
|---|---------------|-----------------|-----------------|---|
| Direct Expenditure | 313,245 | 235,906 | (77,339) | The service review for Internal Audit has now been completed, and recruitment in underway to recruit to vacant posts. |
| Income | (276,320) | (276,320) | 0 | |
| Total Directly Controllable (Income)/Expenditure | 36,925 | (40,414) | (77,339) | |
| Indirect Expenditure | 36,880 | 36,904 | 24 | |
| Net (Income)/Expenditure | 73,805 | (3,510) | (77,315) | |

PERFORMANCE AND TRANSFORMATION

| | | | | |
|---|---------------|-----------------|-----------------|---|
| Direct Expenditure | 240,240 | 143,219 | (97,021) | The service review for Performance and Transformation has now been completed, and recruitment in underway to recruit to vacant posts. |
| Income | (200,680) | (200,680) | 0 | |
| Total Directly Controllable (Income)/Expenditure | 39,560 | (57,461) | (97,021) | |
| Indirect Expenditure | 33,140 | 33,164 | 24 | |
| Net (Income)/Expenditure | 72,700 | (24,297) | (96,997) | |

RESOURCES

Revised Budget Projected Outturn Variance
2016-2017 2016-2017

Appendix 2

| | Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|---|-----------------------------|--------------------------------|---------------|
| SERVICE SUMMARY | | | |
| Direct Expenditure | 47,174,269 | 46,208,350 | (965,919) |
| Income | (45,564,260) | (44,562,035) | 1,002,225 |
| Total Directly Controllable (Income)/Expenditure | 1,610,009 | 1,646,315 | 36,306 |
| Indirect Expenditure | 2,311,890 | 2,318,043 | 6,153 |
| Net (Income)/Expenditure | 3,921,899 | 3,964,358 | 42,459 |

ACCOUNTANCY

| | | | | |
|---|------------------|------------------|-----------------|--|
| Direct Expenditure | 782,620 | 764,855 | (17,765) | Salary savings resulting from a service restructuring. |
| Income | (913,160) | (913,408) | (248) | |
| Total Directly Controllable (Income)/Expenditure | (130,540) | (148,553) | (18,013) | |
| Indirect Expenditure | 129,420 | 129,484 | 64 | |
| Net (Income)/Expenditure | (1,120) | (19,069) | (17,949) | |

BUSINESS RATES

| | | | | |
|---|-----------------|-----------------|--------------|--|
| Direct Expenditure | 189,350 | 195,222 | 5,872 | The service is currently operating at full establishment. As a consequence the vacancy credit of £5,500 will not be met. |
| Income | (276,390) | (273,694) | 2,696 | |
| Total Directly Controllable (Income)/Expenditure | (87,040) | (78,472) | 8,568 | |
| Indirect Expenditure | 43,060 | 43,084 | 24 | |
| Net (Income)/Expenditure | (43,980) | (35,388) | 8,592 | |

ICT BUSINESS SERVICES TEAM

| | | | | |
|---|----------------|------------------|------------------|---|
| Direct Expenditure | 774,490 | 489,327 | (285,163) | There are salary savings resulting from a number of vacant posts, pending a restructure of the service. |
| Income | (739,790) | (739,998) | (208) | |
| Total Directly Controllable (Income)/Expenditure | 34,700 | (250,671) | (285,371) | |
| Indirect Expenditure | 96,570 | 96,682 | 112 | |
| Net (Income)/Expenditure | 131,270 | (153,989) | (285,259) | |

CLIMATE CHANGE

| | | | | |
|---|----------------|-----------------|-----------------|---|
| Direct Expenditure | 418,840 | 345,475 | (73,365) | There is a salary saving resulting from a vacant post. Following a restructure this post has been deleted from the 2017-18 estimates. The growth bid of £20,000 for the Community Energy Scheme will not be spent in this financial year. |
| Income | (367,670) | (371,620) | (3,950) | |
| Total Directly Controllable (Income)/Expenditure | 51,170 | (26,145) | (77,315) | |
| Indirect Expenditure | 61,190 | 61,278 | 88 | |
| Net (Income)/Expenditure | 112,360 | 35,133 | (77,227) | |

RESOURCES

Revised Budget
2016-2017

Projected Outturn
2016-2017

Variance

Appendix 2

CORPORATE FINANCIAL

| | | | |
|---|----------------|----------------|----------------|
| Direct Expenditure | 164,090 | 155,846 | (8,244) |
| Income | (154,650) | (150,224) | 4,426 |
| Total Directly Controllable (Income)/Expenditure | 9,440 | 5,622 | (3,818) |
| Indirect Expenditure | 275,770 | 275,882 | 112 |
| Net (Income)/Expenditure | 285,210 | 281,504 | (3,706) |

COUNCIL TAX

| | | | | |
|---|----------------|----------------|-----------------|--|
| Direct Expenditure | 624,364 | 587,008 | (37,356) | Following the resignation of the Council Tax Manager, a temporary management structure is in place pending a full restructure. |
| Income | (343,750) | (325,000) | 18,750 | Income has decreased due to reduction in government grant for |
| Total Directly Controllable (Income)/Expenditure | 280,614 | 262,008 | (18,606) | |
| Indirect Expenditure | 142,090 | 142,146 | 56 | |
| Net (Income)/Expenditure | 422,704 | 404,154 | (18,550) | |

ICT CUSTOMER TECHNICAL SUPPORT

| | | | | |
|---|---------------|----------------|----------------|--|
| Direct Expenditure | 941,930 | 1,125,394 | 183,464 | Network Links (BT Unicorn) will be over budget by £6,000, IT Security by £6,000 and Infrastructure Maintenance by £5,700. The new EE mobile phone contract has resulted in an overspend of £33,000 which will be allocated to the relevant cost centres at year end. Invoices totaling £105,000 have been coded to the revenue account but are likely to be treated as capital expenditure and will be transferred to the IT Renewals reserve. |
| Income | (920,390) | (919,942) | 448 | |
| Total Directly Controllable (Income)/Expenditure | 21,540 | 205,452 | 183,912 | |
| Indirect Expenditure | 76,640 | 76,672 | 32 | |
| Net (Income)/Expenditure | 98,180 | 282,124 | 183,944 | |

E-PAYMENTS DEPARTMENT

| | | | |
|---|------------------|------------------|----------------|
| Direct Expenditure | 341,080 | 334,022 | (7,058) |
| Income | (482,310) | (484,185) | (1,875) |
| Total Directly Controllable (Income)/Expenditure | (141,230) | (150,163) | (8,933) |
| Indirect Expenditure | 98,210 | 98,250 | 40 |
| Net (Income)/Expenditure | (43,020) | (51,913) | (8,893) |

FEASIBILITY STUDIES

| | | | |
|---|---------------|---------------|--------------|
| Direct Expenditure | 20,000 | 22,630 | 2,630 |
| Total Directly Controllable (Income)/Expenditure | 20,000 | 22,630 | 2,630 |
| Indirect Expenditure | 140 | 140 | 0 |
| Net (Income)/Expenditure | 20,140 | 22,770 | 2,630 |

RESOURCES

| Revised Budget | Projected Outturn | Variance |
|----------------|-------------------|----------|
| 2016-2017 | 2016-2017 | |

Appendix 2**DEBTORS**

| | | | | |
|---|------------------|------------------|-----------------|--|
| Direct Expenditure | 161,070 | 150,769 | (10,301) | Debtors salaries are £11,400 lower than estimated (net of vacancy allowance) as a result of a full time post being temporarily filled on a part time basis. A full time employee is now in post. |
| Income | (262,070) | (262,142) | (72) | |
| Total Directly Controllable (Income)/Expenditure | (101,000) | (111,373) | (10,373) | |
| Indirect Expenditure | 100,970 | 100,994 | 24 | |
| Net (Income)/Expenditure | (30) | (10,379) | (10,349) | |

HOUSING BENEFITS

| | | | | |
|---|----------------|----------------|----------------|--|
| Direct Expenditure | 37,526,841 | 36,391,075 | (1,135,766) | The Department of Work and Pensions reimburse the cost of housing benefit payment. The amount of housing benefit paid is higher than budgeted, as a consequence the amount reimbursed has increased by an equivalent amount (see income) |
| Income | (37,317,510) | (36,184,821) | 1,132,689 | |
| Total Directly Controllable (Income)/Expenditure | 209,331 | 206,254 | (3,077) | |
| Indirect Expenditure | 228,420 | 228,484 | 64 | |
| Net (Income)/Expenditure | 437,751 | 434,738 | (3,013) | |

INFORMATION SYSTEMS TEAM

| | | | | |
|---|-----------------|-----------------|--------------|--|
| Direct Expenditure | 258,660 | 261,387 | 2,727 | |
| Income | (294,430) | (294,157) | 273 | |
| Total Directly Controllable (Income)/Expenditure | (35,770) | (32,770) | 3,000 | |
| Indirect Expenditure | 37,350 | 37,292 | (58) | |
| Net (Income)/Expenditure | 1,580 | 4,522 | 2,942 | |

INSURANCE REVENUE ACCOUNT

| | | | | |
|---|-----------------|-----------------|-----------------|---|
| Direct Expenditure | 917,970 | 882,496 | (35,474) | Insurance premium renewals are lower than the budgeted assumptions. Savings have also been achieved in the risk management budget, as our insurer is offering risk management support and training as part of the policy. |
| Income | (938,410) | (927,968) | 10,442 | |
| Total Directly Controllable (Income)/Expenditure | (20,440) | (45,472) | (25,032) | |
| Indirect Expenditure | 3,580 | 3,916 | 336 | |
| Net (Income)/Expenditure | (16,860) | (41,556) | (24,696) | |

IT RENEWALS REVENUE ACCOUNT

| | | | | |
|---|------------------|------------------|-----------|--|
| Income | (582,920) | (582,920) | 0 | |
| Total Directly Controllable (Income)/Expenditure | (582,920) | (582,920) | 0 | |
| Indirect Expenditure | 464,470 | 464,494 | 24 | |
| Net (Income)/Expenditure | (118,450) | (118,426) | 24 | |

RESOURCES

| Revised Budget 2016-2017 | Projected Outturn 2016-2017 | Variance |
|-----------------------------|--------------------------------|----------|
|-----------------------------|--------------------------------|----------|

Appendix 2**MISCELLANEOUS ITEMS**

| | | | |
|--------------------|----------|---------|--|
| Direct Expenditure | (59,136) | 340,278 | 399,414 Customer Service Centre saving not achieved. The centrally held budget for the non-achievement of service challenge savings and additional income has been removed as the savings are reflected in the relevant cost centres. |
|--------------------|----------|---------|--|

| | | | |
|--------|--------|----------|--|
| Income | 88,850 | (12,838) | (101,688) A £105,000 budget for the non-achievement of additional rental income will not be required, as we have achieved the target. |
|--------|--------|----------|--|

| | | | |
|---|---------------|----------------|----------------|
| Total Directly Controllable (Income)/Expenditure | 29,714 | 327,440 | 297,726 |
| Indirect Expenditure | 460 | 460 | 0 |
| Net (Income)/Expenditure | 30,174 | 327,900 | 297,726 |

OFFICE SERVICES TEAM

| | | | |
|--------------------|-----------|-----------|--|
| Direct Expenditure | 1,434,050 | 1,471,550 | 37,500 There are salary savings resulting from vacancies. There are unbudgeted internal decoration costs at Millmead Lodge, and higher than budgeted repairs and maintenance at Home Farm, Stoke Park, River View Lodge, St Mary's Terrace and Old Millmead. The electricity budget was reduced to reflect a previous growth bid which would have seen the data centre move off site, the result of which is an overspend of £20,000. The catering contract is expected to outturn £11,200 over budget and furniture £15,000. |
|--------------------|-----------|-----------|--|

| | | | |
|--------|-------------|-------------|---|
| Income | (1,849,460) | (1,908,862) | (59,402) Surrey County Council rent will be £17,000 higher than budgeted and we have received £9,100 from central government for the PCC elections and the EU referendum. The reprographics support service recharge is projected to be overachieved by £35,000. |
|--------|-------------|-------------|---|

| | | | |
|---|------------------|------------------|-----------------|
| Total Directly Controllable (Income)/Expenditure | (415,410) | (437,312) | (21,902) |
| Indirect Expenditure | 478,180 | 483,351 | 5,171 |
| Net (Income)/Expenditure | 62,770 | 46,039 | (16,731) |

RESOURCES

| | Revised Budget | Projected Outturn | Variance |
|--|----------------|-------------------|----------|
| | 2016-2017 | 2016-2017 | |

Appendix 2**Payments and Payroll**

| | | | | |
|--------------------|---------|---------|--------|--|
| Direct Expenditure | 127,250 | 178,803 | 51,553 | Salary savings built into the estimates will not be achieved in 2016-17, but the implications will be incorporated into a wider service restructuring which will deliver savings in 2017-18. |
|--------------------|---------|---------|--------|--|

| | | | |
|---|-----------------|-----------------|---------------|
| Income | (210,200) | (210,256) | (56) |
| Total Directly Controllable (Income)/Expenditure | (82,950) | (31,453) | 51,497 |
| Indirect Expenditure | 40,940 | 40,972 | 32 |
| Net (Income)/Expenditure | (42,010) | 9,519 | 51,529 |

NON DISTRIBUTED COSTS

| | | | |
|---|------------------|------------------|----------|
| Direct Expenditure | 2,227,680 | 2,227,680 | 0 |
| Total Directly Controllable (Income)/Expenditure | 2,227,680 | 2,227,680 | 0 |
| Indirect Expenditure | 160 | 160 | 0 |
| Net (Income)/Expenditure | 2,227,840 | 2,227,840 | 0 |

WEBSITE

| | | | | |
|--------------------|---------|---------|----------|--|
| Direct Expenditure | 323,120 | 284,533 | (38,587) | There are savings in website maintenance, development and licence costs. |
|--------------------|---------|---------|----------|--|

| | | | |
|---|----------------|----------------|-----------------|
| Total Directly Controllable (Income)/Expenditure | 323,120 | 284,533 | (38,587) |
| Indirect Expenditure | 34,270 | 34,302 | 32 |
| Net (Income)/Expenditure | 357,390 | 318,835 | (38,555) |